

Lawyers

Do I need a Family Office?

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Structure, strategy or both?

- Is there a collective vision for family wealth including:
 - Knowing your **G**oals
 - Understanding your current Reality
 - Evaluating **O**ptions
 - Establishing a plan and the **W**ill to act
- Is there a collective wallet to manage?



Are these risks relevant?

- 1. Personal and Family Representation and Succession
- 2. Family Continuity, Governance and Legacy
- 3. Wealth Preservation, Enhancement and Transfer
- 4. Business Ownership and Control
- 5. Financial Security and Compliance



Key Problems for Trust Governance and Accountability

- Family Accountability and member vulnerability
- Property equity within and across generations.
- Offshore or Interstate Connections?
- Wealth retention ownership v. control the great divide.



Longevity

- Capital demands increase as health declines
- Management succession of wealth holding structures needs to reflect the needs of all generations served.
- Be aware of the impact of longevity on capital endurance and superannuation strategies.



How does your family work with its:

- values, relationships, culture and social networks
 - Your relationship capital
- property (in a legal sense)
 - Your financial capital
- family, social and personal accountabilities
 - The primary source of attack on your estate
 - The needs you need to satisfy after your immediate support



Family Administration Objectives

- Affairs management
- Wealth preservation
- Wealth transfer
- Family continuity
- Legacy
- Financial security
- Business ownership, control and transfer



Creditors and Predators...

Bloodline

- Ancestors
- Siblings
- Children
- Grandchildren
- Remoter issue

Other Claimants

- Spouse
- Domestic or civil partner
- Creditors
- Contractual claimants
- Promisees
- Property co-owners



What is family property ?

Legally owned

Beneficially owned

- Founder is sole owner
- Family or members
- Person is legal owner only •
- E.g. as trustee

Family as equitable owner
Owner of rights

- As joint owner
 - 。 Joint tenant
 - Tenant in common
- As co-owner
 - $_{\circ}~$ E.g. partner or venture



Identifying Liabilities and Risks

Financial

Debts

- Guarantees & Sureties
- Contingencies

Risks

- Financial
- Legal
- Economic
- Social incl. reputation
- Key man dependencies
- Market



Do family offices give solutions for:

- Affairs management yes
 - By client
 - For client
- Representation limited
- Wealth Preservation sometimes
- Wealth transfer yes
 - Management Succession
 - Ownership Succession
- Social and Community Contribution limited



Existing structures may do the job!

www.diamondconway.com.au

www.estplan.com.au

www.step.org

